

**Agency Activity Inventory**  
**by Agency**  
**Appropriation Period: FY 2004-05**

**Agency:** N12 - Department of Juvenile Justice

**Functional Group:** Public Safety &  
Correctional

**1180 Incarceration Services**

SC Code Section 20-7-6845 requires DJJ to establish correctional institutional services for committed juveniles by managing, operating and supervising facilities. DJJ provides around-the-clock custodial care with individualized treatment and rehabilitation for the long-term committed juvenile population confined in hardware secure facilities by the family courts. Within the facilities, staff provides comprehensive, treatment for juveniles with diverse problems, such as: substance abuse, chronic aggression, sex offenses, and social & emotional dysfunctional behaviors.

FY 2004-05					
Total	General Funds	Federal Funds	FM	Other Funds	FTEs
\$17,562,077	\$17,095,340	\$382,399	Yes	\$84,338	410.57

**Expected Results:**

To continuously improve the safety and security of DJJ facilities to create a rehabilitative environment for both children and staff

**Outcome Measures:**

The federal lawsuit that said DJJ did not meet minimal constitutional standards was terminated on December 10, 2003 and signifies that DJJ has at least met the minimal constitutional standards. There was a 35% reduction in youth-on-youth injuries from 2000 to 2003. Number of violations cited in fire marshal inspections of secure facilities has dropped from nine in FY 01-02 to zero in FY 02-03 and maintained at zero for FY 03-04. DJJ security facilities currently serve 437 juveniles. In FY 02-03, 2,109 juveniles were committed to the Department's long-term facilities. One outcome should be a lowering of our recidivism rate; however, DJJ does not have sufficient data. To do this we must establish a base line and track future releases.

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**1181 Alternative Residential Placement Services**

SC Code Section 20-7-6840 requires DJJ to provide a variety of community-based programs to serve as an alternative to institutions including, but not limited to, halfway houses, work release, intensive probation, restitution, forestry, and wilderness camps, marine science programs and other residential programs. DJJ provides alternatives to institutional placement through residential care in multi-agency beds, group homes, marine and wilderness camps. These placements provide 24-hour care which incorporates clinical treatment services, skill building, crisis stabilization, independent living, and education for nonviolent juvenile offenders and juveniles on parole or probation.

FY 2004-05					
Total	General Funds	Federal Funds	FM	Other Funds	FTEs
\$24,881,808	\$14,631,158	\$400,570	Yes	\$9,850,080	164.02

**Expected Results:**

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To offer a continuum of residential placements for juveniles which serve as community alternatives for commitment/secure confinement

### Outcome Measures:

The proportion of committed youth who serve their sentences in community beds, as opposed to secure beds, increased from 29% in FY 00-01 to 38% in FY 02-03. In FY 02-03, 1,424 juveniles were placed in alternative community residential beds.

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### 1182 Evaluation Services

SC Code Section 20-7-6845 requires DJJ to establish and maintain residential and nonresidential reception and evaluation centers that provide complete social, physical, psychological and mental examinations, and investigations of family and community environment, to determine appropriate correctional or custodial care. DJJ operates and manages three regional residential evaluation centers as well as community based evaluation services that provide court-ordered evaluations of adjudicated juveniles prior to final disposition of the case. These evaluations include social, psychological, physical, family and educational assessments which help the family court judge decide how to proceed in the best interest of the child.

FY 2004-05					
Total	General Funds	Federal Funds	FM	Other Funds	FTEs
\$14,649,943	\$10,759,849	\$382,399	Yes	\$3,507,695	331.07

### Expected Results:

To increase the proportion of community evaluations (where services are Medicaid reimbursable) to residential evaluations (where services are not reimbursable).

### Outcome Measures:

Annual use of community evaluations have increased by 19% between FY 01-02 and FY 03-04. There were 870 community evaluations conducted in FY 03-04, which generated \$529,036 in Medicaid reimbursements.

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### 1183 Detention Services

SC Code Section 20-7-6845 requires DJJ to provide detention services in a secure facility that meets or exceeds state standards. Section 20-7-7215 requires that detained juveniles must be screened to determine needs and appropriate services. The agency's detention center provides around-the-clock custodial care for preadjudicatory juveniles for the benefit of the counties and municipalities. The detention center must also provide screenings to determine the child's medical, social and educational needs while being detained and those services must be provided.

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	FY 2004-05				
<b>Total</b>	<b>General Funds</b>	<b>Federal Funds</b>	<b>FM</b>	<b>Other Funds</b>	<b>FTEs</b>
\$4,234,692	\$237,148	\$382,399	Yes	\$3,615,145	97.68

**Expected Results:**

To provide pre-adjudicatory detention services that protect youth and the public and assure juvenile attendance in Family Court.

**Outcome Measures:**

Detention admissions increased by 16% from FY 01-02 to FY 02-03. There were 2,811 admissions to DJJ's Detention Center in FY 02-03. DJJ's Detention Center has consistently operated above capacity, with a peak of 161% above capacity in September 2003.

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**1184 Medical Services**

SC Code Section 20-7-8005 states that from the time of lawful reception of a child and during the child's stay, the child is under the exclusive care, custody and control of the department. DJJ provides and/or contracts for medical and dental services for the juveniles in its care. As the result of a federal class action law suit, DJJ was ordered by the federal court to: employ trained medical staff to provide basic health care services, employ a supervising physician, review sick call requests on a daily basis and provide reasonably prompt medical care.

	FY 2004-05				
<b>Total</b>	<b>General Funds</b>	<b>Federal Funds</b>	<b>FM</b>	<b>Other Funds</b>	<b>FTEs</b>
\$4,033,249	\$3,845,192	\$30,057	Yes	\$158,000	57.25

**Expected Results:**

To provide quality and cost-efficient health care to all juveniles served by the department.

**Outcome Measures:**

Pharmacy services are being privatized beginning in FY 04-05 and it is anticipated that this will result in savings of \$200,000 annually. Since DJJ was given access to state health plan rates in October 2003, the agency has realized a reduction in costs of \$50,000 through June 2004. In FY 02-03, DJJ's infirmary on BRRC provided various health services for 10,857 sick calls. In FY 02-03, DJJ's dental clinic provided services in 1,514 clinic visits.

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### 1185 Educational Services

SC Code Section 20-7-6855 establishes a special school district within DJJ that operates on a 12 month basis to provide academic and vocational training at DJJ facilities. The district is required to meet all educational standards prescribed by law and by DOE for public schools including EFA, Defined Minimum Program, teacher and superintendent certification laws and regulations. DJJ's School District manages and provides educational and vocational services to the juveniles in the agency's institutions, evaluation centers, detention center, group homes and other residential facilities. The District's academic programs are fully accredited by the SC DOE and allow students to earn either a high school diploma or a GED. Additionally, the District offers vocational courses, extensive special education services, and the nation's first Army JROTC and Communities in School programs in a juvenile correctional facility setting.

FY 2004-05					
Total	General Funds	Federal Funds	FM	Other Funds	FTEs
\$11,431,521	\$4,864,352	\$1,361,041	Yes	\$5,206,128	237.70

**Expected Results:**

To prepare committed juveniles with an educational degree (GED, high school diploma) and vocational training to enable their gainful employment upon return to their community

**Outcome Measures:**

Over the GED/Diploma base line in FY 01-02, DJJ has realized a 159% increase (68 to 176) through FY 03-04. DJJ operates its schools on a 12-month basis with an average daily student count of approximately 1,500 plus.

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### 1186 Other Community Services

SC Code Section 20-7-6840 requires DJJ to provide family court screenings and referral counseling; the serving, advising and counseling of children on probation, in the institutions and on parole. In addition, DJJ must provide a variety of community based programs to augment regular probation services. DJJ must also provide or arrange for necessary services either within the department or through cooperative arrangements with other appropriate agencies. DJJ county offices provide intake and case supervision/management services. During the intake process, DJJ staff conducts interviews with the juvenile and their family and gathers information from other agencies in order to make assessments and recommendations for the Family Courts. The management/supervision of a juvenile's case requires development of a plan for services and supervision whether at the intake stage, detention, incarceration and/or parole. Monitoring/supervision of the juvenile is required to ensure appropriate services are provided and progress is made.

FY 2004-05					
Total	General Funds	Federal Funds	FM	Other Funds	FTEs
\$13,796,844	\$10,770,045	\$285,127	Yes	\$2,741,672	306.54

**Expected Results:**

To provide effective juvenile intake, probation, and parole supervision to ensure offender compliance with conditions set by the Family Court/Juvenile Parole Board, and promote targeted case management for juveniles

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and families.

### Outcome Measures:

80% of parents polled in FY 02-03 stated that DJJ probation officers were helpful or very helpful to their children. Parole revocations have been reduced by 45.7% from 1998 to 2002. In FY 03-04, DJJ staff provided 26,164 units of targeted case management services which generated \$2,196,188 in Medicaid reimbursements. In FY 02-03, 87% of juveniles placed on probation successfully completed their probation.

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### 1187 Prevention and Diversion Services

SC Code Section 20-7-6840 requires DJJ to provide prevention services including short and long-range planning, to establish statewide priorities and standards, to provide technical assistance to local government in the development of prevention programs. The section also requires DJJ to provide programs to divert juveniles, where appropriate, from the juvenile justice system. DJJ's prevention services include collaboration or partnership with the community and other entities to develop initiatives aimed at reducing juvenile delinquency on a local level. Diversion services provide alternatives to adjudication and commitment where appropriate. These programs are aimed at first-time nonviolent criminal offenders and still hold the juvenile accountable for their actions.

FY 2004-05					
Total	General Funds	Federal Funds	FM	Other Funds	FTEs
\$1,244,055	\$708,598	\$30,057	Yes	\$505,400	6.39

### Expected Results:

To prevent the penetration of at-risk youth through the juvenile justice system by providing effective diversion programs and case management services.

### Outcome Measures:

54% of delinquency cases in FY 02-03 were diverted from prosecution statewide. In FY 02-03, 14,848 cases were successfully diverted from the juvenile justice system.

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### 1188 Volunteer Services

SC Code Section 20-7-6840 states the department shall provide various community services including volunteer services.

DJJ volunteer services mobilize community members to help rehabilitate young offenders through tutoring, mentoring, religious guidance, and service as an auxiliary probation officer. Volunteers provide many hours to the agency for the

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benefit of the juveniles and the state.

FY 2004-05					
Total	General Funds	Federal Funds	FM	Other Funds	FTEs
\$43,875	\$8,818	\$30,057	Yes	\$5,000	0.00

**Expected Results:**

To supplement the services offered to the juveniles with volunteers/non-paid staff who contribute time, mentoring, support services, and donations to children.

**Outcome Measures:**

In FY 03-04, a total of 1,228 volunteers provided various services to DJJ. In FY 03-04, it is estimated that on average volunteers contributed 6,861 hours per month to the department for a total of 82,335 hours for the fiscal year.

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**1189 Victim Services**

SC Code Section 16-3-1540 requires DJJ to confer with victims before taking certain actions and inform the victim of the status of a case. Section 16-3-1545 requires DJJ to notify the victim of his or her right to submit a victim impact statement at post adjudication proceedings. Section 16-3-1560 requires DJJ to notify a victim of post-conviction proceedings affecting probation, parole or release and of victim's rights to attend. DJJ notifies a victim of an escape, post-conviction proceedings affecting probation, parole, or release and of the victim's rights to attend; notification must be made sufficiently in advance for the victim to exercise his or her rights. Additionally, the agency confers with the victim as to recommendations and keeps the victim reasonably informed of the status of a case.

FY 2004-05					
Total	General Funds	Federal Funds	FM	Other Funds	FTEs
\$201,734	\$166,677	\$30,057	Yes	\$5,000	3.89

**Expected Results:**

To provide services to victims that inform them about juvenile justice proceedings, involve them in decisions about cases, and restore the losses they have experienced as victims of crime.

**Outcome Measures:**

In FY 02-03, 80% of victims surveyed reported satisfaction with services offered to them by the SC Department of Juvenile Justice. In FY 02-03, juvenile offenders were ordered to pay \$558,030 in restitution to victims and actually paid \$259,556 in restitution. Additionally in FY 02-03, juvenile offenders were ordered to perform 101,746 hours of community service and actually completed 53,741 hours of community service.

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**1190 Parole Board**

The Board of Juvenile Parole is an independent state agency composed of ten members, representing six congressional districts and four at-large seats, appointed by the Governor, with the advice and consent of the Senate. The Board establishes commitment guidelines, reviews progress and makes decisions regarding the release of juveniles indeterminately committed to the Department of Juvenile Justice (SC Children's Code, Sections 20-7-7005 and 20-7-8305).

FY 2004-05					
Total	General Funds	Federal Funds	FM	Other Funds	FTEs
\$709,045	\$709,045	\$0	No	\$0	15.88

**Expected Results:**

The Board of Juvenile Parole attempts to balance the needs of the offender, the interest of the victim and the safety of the community when rendering its decisions.

**Outcome Measures:**

In 03-04, the Juvenile Parole Board reviewed an average of 154 cases per month, releasing on average 34% of those juveniles reviewed.

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**1191 Administrative Services**

SC Code Section 20-7-6805 creates the Department and Section 20-7-6835 authorizes the Director to employ staff necessary to perform the duties and responsibilities of the department. Administration provides both the executive leadership and basic infrastructure to support the operation of the agency and the various services provided by the Department. It includes accounting, budgeting, procurement, human resources, and other related administrative functions.

FY 2004-05					
Total	General Funds	Federal Funds	FM	Other Funds	FTEs
\$3,436,353	\$3,431,353	\$0	No	\$5,000	81.01

**Expected Results:**

To provide the infrastructure support to ensure the cost-efficient and effective operation of the department.

**Outcome Measures:**

Reduced dependence on leased office space by 60% from FY 00-01 to FY 03-04. Reduced administrative costs and redirection of savings have resulted in DJJ's maintenance of core services, despite base budget cuts of 26% from FY 01-02 to FY 03-04. Savings of \$600,000 in downsizing and consolidating the Broad River Road complex in FY 03-04. Increased staff access to information technology network from 40% to 80%. For the second year in a row, external auditors performed an annual financial audit and reported no findings. The

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turnover rate for entry level security personnel (JCO/Residential Specialists) decreased from 54% in FY 01-02 to 43% in FY 02-03. The agency's overall turnover rate was reduced from 28% in FY 01-02 to 21% in FY 02-03.

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**AGENCY TOTALS**

*Department of Juvenile Justice*

<b>TOTAL AGENCY FUNDS</b>	<b>TOTAL GENERAL FUNDS</b>	<b>TOTAL FEDERAL FUNDS</b>	<b>TOTAL OTHER FUNDS</b>	<b>TOTAL FTEs</b>
\$96,225,196	\$67,227,575	\$3,314,163	\$25,683,458	1,712.00